

UNITED STATES DISTRICT COURT FOR THE EASTERN DISTRICT OF
NORTH CAROLINA, SOUTHERN DIVISION

Reketta L. Montgomery v. Acquisition Experts, LLC

Montgomery v. Acquisition Experts, LLC, No. 7:25-CV-726-BO-RN (E.D.N.C. Jan. 2026) · No. 7:25-CV-726-BO-RN · Decided January 13, 2026

SUMMARY

The United States District Court for the Eastern District of North Carolina granted Acquisition Experts, LLC's Rule 12(b)(6) motion and dismissed Reketta L. Montgomery's employment-discrimination complaint in its entirety. The court held that several claims were unexhausted and that the remaining Title VII and ADA claims were not plausibly pleaded, including claims based on disability, race, adverse employment action, hostile work environment, and constructive discharge. The court also denied Montgomery's motion to amend her opposition and directed the clerk to close the case.

CASE DETAILS

COURT	United States District Court for the Eastern District of North Carolina, Southern Division
JURISDICTION	United States District Court for the Eastern District of North Carolina, Southern Division
DECIDED	January 13, 2026
DOCKET	7:25-CV-726-BO-RN
DISPOSITION	dismissed
PROCEDURAL POSTURE	The district court considered defendant's Rule 12(b)(6) motion to dismiss the complaint and plaintiff's motion for leave to amend her opposition to that motion.
STANDARD OF REVIEW	On a Rule 12(b)(6) motion, the court accepts well-pleaded allegations as true and views them in the light most favorable to the plaintiff, but a complaint must contain sufficient factual matter to state a facially plausible claim. The court may consider documents attached to or incorporated into the complaint without converting the motion to one for summary judgment.
PRECEDENTIAL VALUE	Unknown; district court order with no reporter citation

TOPICS

motions to dismiss

motion to amend

employment discrimination

title vii

ada / disability

PRACTICE AREAS

employment law

civil rights

civil procedure

disability discrimination

QUESTIONS PRESENTED

1. Whether plaintiff should be permitted to file a third memorandum opposing the motion to dismiss.
2. Whether plaintiff exhausted her Title VII and ADA claims through her EEOC charge.
3. Whether plaintiff plausibly alleged that she was a qualified individual with a disability under the ADA.
4. Whether plaintiff plausibly alleged adverse employment action, constructive discharge, disparate treatment, wrongful termination, hostile work environment, or failure to accommodate.
5. Whether plaintiff could add factual allegations or new claims through her opposition brief or obtain leave to amend without filing a separate motion and proposed amended complaint.

HOLDINGS

1. The court denied plaintiff's motion to file a third memorandum opposing the motion to dismiss because she had already filed a timely opposition, had filed an additional opposition without leave, and failed to establish good cause for another filing.
2. Plaintiff's Title VII sex-discrimination, retaliation, and failure-to-promote claims were procedurally barred because they were not stated in, or naturally related to, her EEOC charge. Her hostile-work-environment claim was sufficiently exhausted because the charge mentioned a hostile work environment and identified the alleged harasser.
3. Plaintiff failed to plausibly allege that she was a qualified individual with a disability, and her ADA failure-to-accommodate, disparate-treatment, and hostile-work-environment claims were therefore dismissed.
4. Plaintiff failed to plausibly allege Title VII disparate-treatment and wrongful-termination claims because she did not adequately allege a qualifying adverse employment action, discriminatory motivation, or facts supporting the required elements of those claims.
5. Plaintiff failed to plausibly allege a Title VII or ADA hostile-work-environment claim and therefore could not rely on constructive discharge as the adverse employment action supporting her Title VII claims.
6. Plaintiff could not add factual allegations or new claims through her opposition brief, and her alternative request for leave to amend the complaint was denied because she did not file a separate motion or proposed amended complaint.

KEY QUOTATIONS

“A Rule 12(b)(6) motion tests the legal sufficiency of the complaint.” (Discussion)

“A complaint must allege enough facts to state a claim for relief that is facially plausible.” (Discussion)

“Plaintiff’s Title VII sex discrimination claims are non-exhausted and thus procedurally barred.” (Discussion)

“A hostile work environment exists where “the workplace is permeated with discriminatory intimidation, ridicule, and insult that is sufficiently severe or pervasive to alter the conditions of the victim’s employment and create an abusive working environment[.]”” (Discussion)

FACTUAL BACKGROUND

Plaintiff was hired by Acquisition Experts, LLC, as a contract specialist supporting the Marine Corps Installation Command—East at Camp Lejeune and temporarily performed project-manager duties. She alleged that the employer failed to accommodate medical appointments and symptoms associated with PTSD, anxiety, migraines, and other conditions, reprimanded and demoted her, subjected her to rude and disrespectful treatment, and caused her to resign. She asserted that the conduct was based on race, sex, and disability and filed an EEOC charge on March 4, 2024 identifying race and disability but not sex or retaliation.

PROCEDURAL HISTORY

Plaintiff filed a pro se complaint on May 1, 2025, asserting Title VII and ADA employment-discrimination claims. Defendant moved to dismiss under Rule 12(b)(6). Plaintiff filed an initial opposition, a second opposition without leave, and then moved to file a third opposition; she also requested leave to amend her complaint in the alternative. The court denied the motion to amend the opposition, denied the request to amend the complaint, granted the motion to dismiss, dismissed the complaint in its entirety, and directed the clerk to close the case.

DISPOSITION

dismissed

CASES CITED

- In re Weiss, 111 F.3d 1159, 1170 (4th Cir. 1997)
- Chilove Chery Saimplice v. Ocwen Loan Servicing, Inc., 368 F. Supp. 3d 858, 865 (E.D.N.C. 2019)
- Papasan v. Allain, 478 U.S. 265, 283 (1986)
- Mylan Labs., Inc. v. Matkari, 7 F.3d 1130, 1134 (4th Cir. 1993)
- Bell Atlantic Corp. v. Twombly, 550 U.S. 544, 570 (2007)
- Ashcroft v. Iqbal, 556 U.S. 662, 678 (2009)
- Jones v. Calvert Group, LTD., 551 F.3d 297, 300 (4th Cir. 2009)
- Fort Bend Cty., Texas v. Davis, 587 U.S. 541 (2019)
- Walton v. Harker, 33 F.4th 165, 172-73 (4th Cir. 2022)
- Sydnor v. Fairfax Cty., Va., 681 F.3d 591, 593 (4th Cir. 2012)
- Parker v. Reema Consulting Servs., Inc., 915 F.3d 297, 306 (4th Cir. 2019)
- Cowgill v. First Data Techs., Inc., 41 F.4th 370, 384 (4th Cir. 2022)
- Bonds v. Leavitt, 629 F.3d 369, 379 (4th Cir. 2011)

- McCleary-Evans v. Maryland Dep't of Transp., State Highway Admin., 780 F.3d 582, 585 (4th Cir. 2015)
- Wicomico Nursing Home v. Padilla, 910 F.3d 739, 751 (4th Cir. 2018)
- Richardson v. Md. Transit Admin., 2019 U.S. Dist. LEXIS 32754, at *21 (D. Md. Mar. 1, 2019)
- Coon v. Rex Hosp., Inc., 2021 WL 3620282, at *8 (E.D.N.C. Aug. 16, 2021)
- Patterson v. McDonald, 220 F. Supp. 3d 634, 638 (M.D.N.C. 2016)
- Perkins v. Int'l Paper Co., 936 F.3d 196, 207-12 (4th Cir. 2019)
- Holland v. Washington Homes, Inc., 487 F.3d 208, 214 (4th Cir. 2007)
- Scott v. Health Net Fed. Servs., LLC, 463 F. App'x 206, 208 (4th Cir. 2012)
- Muldrow v. City of St. Louis, Missouri, 601 U.S. 346, 355 (2024)
- Batchelor v. City of Wilson, 747 F. Supp. 3d 845, 860 (E.D.N.C. 2024)
- Crawford v. Prince George's Cnty. Bd. of Educ., 2023 WL 2600363, at *7 (D. Md. Mar. 21, 2023)
- Harris v. Forklift Sys., Inc., 510 U.S. 17, 21 (1993)
- Bass v. DuPont de Nemours & Co., 324 F.3d 761, 765 (4th Cir. 2003)
- Jessup v. Barnes Grp., Inc., 23 F.4th 360, 367 (4th Cir. 2022)
- Jacobs v. N.C. Admin. Off. of the Cts., 780 F.3d 562, 572 (4th Cir. 2015)
- Johnson v. Baltimore City, Maryland, 2026 WL 31776, at *4 (4th Cir. Jan. 6, 2026)
- Neal v. Sandhills, 737 F. Supp. 3d 291, 296 (M.D.N.C. 2024)
- Francis v. Giacomelli, 588 F.3d 186, 197 (4th Cir. 2009)

OPINION

IN THE UNITED STATES DISTRICT COURT FOR THE EASTERN DISTRICT OF NORTH CAROLINA SOUTHERN DIVISION No. 7:25-CV-726-BO-RN REKETTA L. MONTGOMERY,) Plaintiff, V. ORDER ACQUISITION EXPERTS, LLC, Defendant. This cause comes before the Court on defendant's motion to dismiss the complaint pursuant to Rule 12(b)(6) of the Federal Rules of Civil Procedure. Plaintiff has responded, defendant has replied, and the motion is ripe for disposition.

Also pending and ripe for disposition is plaintiff's motion to amend her opposition to the motion to dismiss. For the reasons that follow, plaintiff's motion to amend is denied and defendant's motion to dismiss is granted. BACKGROUND Plaintiff, who proceeds in this action pro se, filed a complaint against defendant on May 1, 2025, alleging claims of employment discrimination, specifically bringing claims under Title VII of the Civil Rights Act of 1964 (Title VII), 42 U.S.C. §§ 2000e, et seq., and the Americans with Disabilities Act of 1990 (ADA), 42 U.S.C. §§ 12112, et seq.

[DE]. Plaintiff alleges that defendant discriminated against her by terminating her employment, failing to promote her, failing to accommodate her disability, by retaliating against her, and for applying unequal terms and conditions to her employment. Plaintiff alleges that defendant engaged in these discriminatory actions on the basis of her race, sex, and disability.

Plaintiff also alleges that she was subjected to a hostile work environment due to bullying, harassing and verbally abusive phone calls, micromanagement, communication conflicts, and lack of integrity by her supervisor or manager. Plaintiff alleges that she is a disabled, retired U.S. Air Force veteran with 100% service- connected disabilities.

On August 4, 2023, plaintiff was hired by defendant as a contract specialist to provide contract support and administration at the Marine Corps Installation Command — East (MCI East) at Camp Lejeune. Plaintiff was also asked by defendant to temporarily serve as acting project manager. Plaintiff began work on September 18, 2023.

On her first day of work, plaintiff notified the Contracting Officer Representative (COR) that she had medical appointments at the VA previously scheduled that she would need to attend and the COR told her that should not be a problem.

The COR then requested that an email approval of plaintiff's request be sent by Steven Williams, defendant's managing member. Plaintiff alleges that from September 14 through October 5, 2023, Williams avoided or ignored plaintiff's persistent requests for reasonable accommodation by refusing to communicate with her or provide clarification. Plaintiff sought flexible start times and the option to work from home when her symptoms were severe.

On September 29, 2023, Williams approved plaintiff for sixteen hours of paid time off bonus to accommodate her scheduled appointments, but told plaintiff she was otherwise required to work from 7:30 a.m. to 4:30 p.m. each day, Monday through Friday. Plaintiff had understood that she would be able to determine her own work hours, including following an alternate work schedule, but her request for a flexible schedule to accommodate her VA appointments was denied.

On October 5, 2023, plaintiff received a letter of reprimand and demotion. She alleges she was subjected to rude and disrespectful behavior by Williams and that the work environment was hostile. On October 9, 2023, plaintiff submitted her resignation. She alleges she felt she had no other choice but to resign.

On March 4, 2024, plaintiff filed a charge of discrimination with the Equal Opportunity Employment Commission (EEOC). DISCUSSION |. Plaintiff's motion for leave to amend her opposition to the motion to dismiss The Court considers first plaintiff's motion for leave to amend her response in opposition to the motion to dismiss. Plaintiff argues that since she filed her memorandum in opposition to the motion to dismiss she has identified formatting and structural issues that impacted clarity, exceeded word and page limits, and did not fully reflect her revised argument.

Defendant opposes plaintiff's motion for leave. Plaintiff's motion is denied. Plaintiff first filed a timely memorandum in opposition to the motion to dismiss. [DE 19]. Without seeking leave to do

so, plaintiff then submitted a second memorandum in opposition to the motion to dismiss. [DE 20]. Plaintiff then filed the instant motion, seeking leave to file a third memorandum in opposition.

As identified by defendant, plaintiff has included numerous fictitious or fake case citations in both of her filed memorandums in opposition as well as in her proposed third memorandum in opposition. See [DE 22]. Plaintiff contends that she did not knowingly cite to any fictitious or fake legal authorities and relied on digital research tools to assist her.

[DE 24]. However, plaintiff's pro se status does not excuse her from complying with the Federal Rules of Civil Procedure, including Rule 1. See *In re Weiss*, 111 F.3d 1159, 1170 (4th Cir. 1997); *Chilove Chery Saimplice v. Ocwen Loan Servicing, Inc.*, 368 F. Supp. 3d 858, 865 (E.D.N.C. 2019). Plaintiff's motion fails to establish good cause for granting leave to amend her response in opposition to the motion to dismiss.

The motion is therefore denied. The Court will consider only plaintiff's first response to the motion to dismiss. [DE 19]. I]. Motion to dismiss A Rule 12(b)(6) motion tests the legal sufficiency of the complaint. *Papasan v. Allain*, 478 U.S. 265, 283 (1986). When acting on a motion to dismiss under Rule 12(b)(6), "the court should accept as true all well-pleaded allegations and should view the complaint in a light most favorable to the plaintiff." *Mylan Labs., Inc. v. Matkari*, 7 F.3d 1130, 1134 (4th Cir.

1993). A complaint must allege enough facts to state a claim for relief that is facially plausible. *Bell Atlantic Corp. v. Twombly*, 550 U.S. 544, 570 (2007). Facial plausibility means that the facts pled "allow[] the court to draw the reasonable inference that the defendant is liable for the misconduct alleged," and mere recitals of the elements of a cause of action supported by conclusory statements do not suffice.

Ashcroft v. Iqbal, 556 U.S. 662, 678 (2009). A complaint must be dismissed if the factual allegations do not nudge the plaintiff's claims "across the line from conceivable to plausible." *Twombly*, 550 U.S. at 570. Before filing suit in federal court under Title VII or the ADA, a plaintiff must first exhaust her administrative remedies by filing a charge of discrimination with the EEOC, and "the scope of the plaintiff's right to file a federal lawsuit is determined by the [EEOC] charge's contents." *Jones v. Calvert Group, LTD.*, 551 F.3d 297, 300 (4th Cir.

2009) (abrogated on other grounds by *Fort Bend Cty., Texas v. Davis*, 587 U.S. 541 (2019)); see also *Walton v. Harker*, 33 F.4th 165, 172 (4th Cir. 2022); *Sydnor v. Fairfax Cty., Va.*, 681 F.3d 591, 593 (4th Cir. 2012) (ADA incorporates Title VII's enforcement procedures, including requirement that plaintiff exhaust administrative remedies by filing charge with EEOC).

In determining whether she exhausted her claims, we give [plaintiff] credit for charges stated in her administrative charging document, as well as "charges that would naturally have arisen from

an investigation thereof.” But when the claims in her court complaint are broader than “the allegation of a discrete act or acts in [the] administrative charge,” they are procedurally barred.

Parker v. Reema Consulting Servs., Inc., 915 F.3d 297, 306 (4th Cir. 2019). Here, plaintiff identified her race and disability as bases for discrimination in her EEOC charge. [DE 1-3].¹ Plaintiff’s narrative description of the grounds for her charge do not include any reference to her sex. Plaintiff’s Title VII sex discrimination claims are non-exhausted and thus procedurally barred.

So too are plaintiff’s retaliation claims and her failure to promote claim under both Title and the ADA. Plaintiff makes no mention of retaliation as a form of discrimination, and she did not mention retaliation in her narrative statement. See *Cowgill v. First Data Techs., Inc.*, 41 F.4th 370, 384 (4th Cir. 2022). Nor does plaintiff identify any promotion for which she applied or any opportunity for which she was not selected.

Plaintiff’s narrative discussion in her charge discusses her alleged demotion, but demotion is distinct from failure to promote. See *Walton*, 33 F.4th at 173. Although defendant argues that plaintiff has failed to exhaust her hostile work environment claim, plaintiff does mention being subjected to a hostile work environment in her EEOC narrative statement and identifies the person she alleges engaged in hostile conduct, and the Court will thus consider this claim exhausted under these circumstances.

See *Bonds v. Leavitt*, 629 F.3d 369, 379 (4th Cir. 2011) (noting that because EEOC charges are typically not drafted by attorneys, courts should construe them liberally). This leaves plaintiff’s claims for wrongful termination, disparate treatment, and hostile work environment under Title VII and the ADA and her ADA failure to accommodate claim. While a plaintiff does not need prove a prima facie case of a discrimination claim to survive a motion to dismiss, she must nonetheless “allege facts to satisfy the elements of a cause of action created by [the] statute[.]” *McCleary-Evans v. Maryland Dep’t of Transp., State Highway Admin.*, ‘ The Court may consider plaintiff’s EEOC charge and other documents she attached to her complaint without converting the motion to one for summary judgment.

Goines v. Valley Cmty. Servs. Bd., 822 F.3d 159, 166 (4th Cir. 2016). 780 F.3d 582, 585 (4th Cir. 2015); see also *Wicomico Nursing Home v. Padilla*, 910 F.3d 739, 751 (4th Cir. 2018). Additionally, “reference to the elements of [her] claim[s] is helpful to gauge the sufficiency of the allegations.” *Gaines v. Balt. Police Dep’t*, 657 F.Supp.3d 708, 734 (D. Md. 2023).

As to each plaintiff’s ADA claims, plaintiff has failed to plausibly allege that she is a qualified individual with a disability. Plaintiff alleges that she is a retired disabled veteran and that she experienced anxiety and uncertainty, migraines, grief and sadness, as well as stress due to Williams’ lack of communication, which triggered plaintiff’s Post Traumatic Stress Disorder (PTSD).

See [DE 1] at 5-8. The ADA prohibits discrimination against qualified individuals with a disability, and it defines a disability as a “physical or mental impairment that substantially limits one or more major life activities”, “record of such impairment”, or “being regarded as having such impairment.” 42 U.S.C. § 12102(1)(A). “To survive a Motion to Dismiss, the plaintiff must explain how the alleged disability meets one of these criteria; merely parroting the statutory language does not suffice.” *Richardson v. Md. Transit Admin.*, Civil Action No. RDB-18-0884, 2019 U.S. Dist.

Plaintiff's allegations fall short of the plausibility standard. Alleging that she is a disabled veteran is conclusory, and while plaintiff has alleged that she suffers from PTSD, she has included no factual enhancement which would show that such diagnosis substantially limits a major life activity. See *Coon v. Rex Hosp., Inc.*, No. 5:20-CV-00652-M, 2021 WL 3620282, at *8 (E.D.N.C.

Aug. 16, 2021). Nor do plaintiffs allegations plausibly support that her anxiety, migraines, or any other condition imposes a substantial limitation on a major life activity, such as work. See *Patterson v. McDonald*, 220 F. Supp. 3d 634, 638 (M.D.N.C. 2016). Plausibly alleging that she is a qualified individual with a disability is necessary for each of plaintiff's ADA claims.

See *Richardson*, 2019 U.S. Dist. LEXIS 32754, at *21 (D. Md. Mar. 1, 2019) (failure to accommodate, disparate treatment, and hostile work environment claims under ADA dismissed where plaintiff failed to plausibly allege she was a qualified individual with a disability). Plaintiff's Title VII claims are also properly dismissed.

The elements of a disparate treatment claim under Title VII are membership in a protected class,” adverse employment action, at the time of the adverse employment action the plaintiff was performing her job in a way that met the employer's legitimate expectations, and that plaintiff was treated differently from similarly situated employees outside her protected class.

Perkins v. Int'l Paper Co., 936 F.3d 196, 207 (4th Cir. 2019). A Title VII wrongful termination claim requires a plaintiff to show the first three elements of a disparate treatment claim, but as the fourth element the plaintiff must show that the position from which she was terminated remained open or was filled by a similarly qualified person outside of plaintiff's protected class.

See *Holland v. Washington Homes, Inc.*, 487 F.3d 208, 214 (4th Cir. 2007); see also *Scott v. Health Net Fed. Servs., LLC*, 463 F. App'x 206, 208 (4th Cir. 2012) (per curiam) (noting distinction between fourth element of wrongful termination and disparate treatment claim). Plaintiff has failed to plausibly allege that she suffered an adverse employment action.

Adverse employment actions for purposes of Title VII discrimination claims include those which harm the plaintiff's terms and conditions of employment, such as termination, demotion with decrease in pay or benefits, or transfer. See *Muldrow v. City of St. Louis, Missouri*, 601 U.S. 346,

355 (2024). Plaintiff alleges that she received a letter of reprimand, but has not alleged that the reprimand harmed the terms and conditions of her employment.

See *Batchelor v. City of Wilson*, 747 F. Supp. 3d 845, 860 (E.D.N.C. 2024). To the extent plaintiff relies on the removal of her Plaintiff's complaint does not identify her race, but in her EEOC narrative statement she states that she is a "disabled black individual". [DE 1-3] at 1. additional assignment as project manager, her allegations support that the project manager duties were temporary, she alleges that she was not paid more for taking on the project manager duties (and thus has not alleged she suffered a loss in pay when these duties were removed), and she has not alleged that the removal of project manager duties otherwise harmed the terms or conditions of her employment.

Finally, the denial of plaintiff's request for a four-day work week does not amount to an adverse employment action. See *Crawford v. Prince George's Cnty. Bd. of Educ.*, No. CV JKB-20-00048, 2023 WL 2600363, at *7 (D. Md. Mar. 21, 2023), *aff'd*, No. 23-1430, 2023 WL 6421010 (4th Cir. Oct. 2, 2023). Plaintiff also alleges that she was constructively discharged, which is a form of adverse employment action.

However, plaintiff has failed to plausibly allege that she was constructively discharged. "A claim for constructive discharge has two elements. First, a plaintiff must show that his working conditions became so intolerable that a reasonable person in the employee's position would have felt compelled to resign.

Second, a plaintiff must actually resign because of those conditions." *Perkins*, 936 F.3d at 21 1—12 (internal quotations and citations omitted). The severity or pervasiveness of the harassment needed to support a constructive discharge claim is greater than that which is required to prove a hostile work environment claim. /d. at 212. Perceived unfairness, unpleasant working conditions, and being dissatisfied with work assignments are all insufficient, without more, to support that a plaintiff was constructively discharged. /d.

Here, plaintiff has failed to plausibly allege constructive discharge because she has failed to plausibly allege a claim for hostile work environment. A hostile work environment exists where "the workplace is permeated with discriminatory intimidation, ridicule, and insult that is sufficiently severe or pervasive to alter the conditions of the victim's employment and create an abusive working environment[.]" *Harris v. Forklift Sys., Inc.*, 510 U.S. 17, 21 (1993) (internal quotations and citation omitted).

In order to prove a claim for a hostile work environment in violation of Title VII, a plaintiff must ultimately be able to demonstrate that "(1) she experienced unwelcome harassment; (2) the harassment was based on her gender, race, or age; (3) the harassment was sufficiently severe or pervasive to alter the conditions of employment and create an abusive atmosphere; and (4) there is

some basis for imposing liability on the employer.” *Bass v. DuPont de Nemours & Co.*, 324 F.3d 761, 765 (4th Cir.

2003); see also *Jessup v. Barnes Grp., Inc.*, 23 F.4th 360, 367 (4th Cir. 2022) (substantially similar elements for ADA hostile work environment claim). Plaintiff's allegations concern rude and disrespectful behavior, feeling like she was on an emotional rollercoaster, and encountering condescending behavior. But rude treatment, even by a supervisor, does not support a hostile work environment claim.

Perkins, 936 F.3d at 208. Plaintiff's allegations simply fail to plausibly allege any severe or pervasive harassment which could support a hostile work environment claim. Accordingly, plaintiff's hostile work environment claim is dismissed and she may not rely on constructive discharge as adverse employment action in support of her Title VII claims.

Finally, and importantly, plaintiff's complaint fails to plausibly allege that any of defendant's actions were taken because of her alleged disability or that her race was a motivating factor in any alleged adverse employment action. See *Jacobs v. N.C. Admin. Off. of the Cts.*, 780 F.3d 562, 572 (4th Cir. 2015); *Johnson v. Baltimore City, Maryland*, __ F.4th __, No. 25-1124, 2026 WL 31776, at *4 (4th Cir.

Jan. 6, 2026). While plaintiff has made reference to Caucasian coworkers, presumably as comparators, she has not included allegations which would plausibly support that any of her comparators earned more than she did for the same work or that they were otherwise similarly situated and received more favorable treatment. Plaintiff's arguments in opposition to the motion to dismiss do not lead to a different result.

In her opposition, plaintiff at times seeks to add factual support to her claims, but a plaintiff may not amend her complaint through her opposition to a motion to dismiss. See *Neal v. Sandhills*, 737 F. Supp. 3d 291, 296 (M.D.N.C. 2024). Plaintiff further seeks to add claims, including a breach of contract and infliction of emotional distress claim, which, again, she may not do in opposition to a motion to dismiss. /d.

Though plaintiff requests, in the alternative, that she be granted leave to amend her complaint, she has failed to file a motion for leave to amend her complaint and failed to file a proposed amended complaint for the Court to review.

In the exercise of its discretion, and having considered plaintiff's opposition brief in full, the Court denies plaintiff's request due to her failure to comply with the rules. See *Francis v. Giacomelli*, 588 F.3d 186, 197 (4th Cir. 2009) (failure to file separate motion to amend and proposed amended complaint grounds for denial of request to amend); Local Civil Rule 15.1.

Defendant's motion to dismiss is therefore granted in full, for the reasons outlined above and those raised in support of defendant's motion to dismiss. CONCLUSION Accordingly, for the foregoing reasons, plaintiff's motion for leave to amend [DE 21] is DENIED and defendant's motion to dismiss [DE 14] is GRANTED. Plaintiff's complaint is DISMISSED in its entirety.

The clerk is DIRECTED to close the case. SO ORDERED, this of January 2026. UNITED STATES DISTRICT JUD 10